

Nforce Secure

Nforce Secure
Public Company Limited

SECURE

Bloomberg SECURE TB
Reuters SECURE.BK

innovest^x
A Subsidiary of SCBX Group

Temporary hiccup; to recover in 2H26F

Although SECURE reported weak 2Q26 results, this was primarily due to project delays caused by war-related uncertainty. With these projects expected to resume in 3Q-4Q26F, we expect earnings to recover in 2H26F. Since 1H26 earnings accounted for 35.3% of our previous full-year forecast, we have trimmed our 2026F earnings estimate by 8.5% to Bt124mn (+1.7% YoY). However, we maintain our OUTPERFORM rating, as earnings have likely bottomed out and we expect a solid dividend yield of 8.1% for 2026F. We revise our TP to Bt15.5 from Bt16, based on a 12x mid-2027F PE.

Recap 2Q26 results. SECURE reported a net profit of Bt13mn, down 59.1% YoY and 62.5% QoQ. These declines were mainly because customers delayed investments due to war uncertainty. The QoQ drop was also affected by seasonal factors from many holidays in 2Q26. Total revenue was Bt195.2mn, down 32.8% YoY and 36.5% QoQ. The biggest drop was in the enterprise sector, but financial and government customers showed good momentum. Gross margin fell to 19.6% from 22.5% in 2Q25 and 22.1% in 1Q26, in line with the lower revenue.

Earnings to recovery in 2H26F. We spoke with management about the weak 2Q26 results and the 2H26F outlook. Management stated that the drop in 2Q26 earnings was mainly due to delayed projects, not lost business. These delayed projects are expected to resume in 3Q-4Q26F. As a result, the company expects its 2026F performance to be in line with or better than 2025. On price competition, management noted that cybersecurity is safe from heavy price wars because enterprise clients value service quality and technical support over low costs. Rather than hurting the business, AI is expected to create more demand for cybersecurity. AI-powered hacking tools speed up the discovery of weak points, which requires faster and more advanced defenses. Furthermore, the company is unaffected by global hardware chip shortages because its security software is mostly subscription-based or cloud-based.

Maintain OUTPERFORM ,but revised down our 2026F forecast. Since 1H26 earnings accounted for 35.3% of our previous forecast, we lowered our 2026F earnings by 8.5% to Bt124mn (+1.7% YoY). We maintain our OUTPERFORM rating but lower our TP to Bt15.5 from Bt16, based on a 12x mid-2027F PE. We believe earnings passed the bottom in 2Q26 and expect to see a recovery from 3Q26F onwards. Additionally, its dividend yield remains decent at 8.1% for 2026F based on our new forecast.

Risks and concerns. Key risks to monitor are the pace of economic recovery and geopolitical uncertainty, which may impact revenue growth and cause project delays, as well as the fluctuation of the Baht against the US\$, which could negatively impact gross profit margins if the Baht weakens quickly.

Forecasts and valuation

Year to 31 Dec	Unit	2024	2025	2026F	2027F	2028F
Revenue	(Btmn)	1,238	1,303	1,303	1,434	1,541
EBITDA	(Btmn)	147	159	156	174	188
Core profit	(Btmn)	118	126	124	138	149
Reported profit	(Btmn)	116	121	124	138	149
Core EPS	(Bt)	1.14	1.23	1.20	1.35	1.45
DPS	(Bt)	0.70	1.00	1.02	1.14	1.23
P/E, core	(x)	11.0	10.2	10.5	9.3	8.7
EPS growth, core	(%)	31.6	7.4	(2.2)	12.0	7.8
P/BV, core	(x)	1.8	1.7	1.6	1.6	1.5
ROE	(%)	16.9	16.9	15.8	17.1	17.8
Dividend yield	(%)	5.6	7.9	8.1	9.0	9.8
EV/EBITDA	(x)	5.9	4.6	4.7	4.1	3.7

Source: InnovestX Investment Strategy & Research

Tactical: OUTPERFORM

(3-month)

Stock data	
Last close (Sep 7) (Bt)	12.60
Target price (Bt)	15.50
Mkt cap (Btbn)	1.29
12-m high / low (Bt)	16.5 / 11.1
Avg. daily 6m (US\$mn)	0.07
Foreign limit / actual (%)	49 / 0
Free float (%)	40.9
Outstanding Short Position (%)	-

Share price performance

(%)	1M	3M	12M
Absolute	(16.6)	(6.0)	0.8
Relative to SET	(16.9)	(8.1)	(21.2)

INVX core earnings vs consensus

Earnings vs consensus	2026F	2027F
Consensus (Bt mn)	n.a.	n.a.
INVX vs Consensus (%)	n.a.	n.a.

Earnings momentum	YoY	QoQ
INVX 3Q26F core earnings	Up	Up

2025 Sustainability/2024 ESG Score

SET ESG Ratings	n.a.
Bloomberg ESG Score and Rank in the sector	
ESG Score and Rank	n.a. n.a.
Environmental Score and Rank	n.a. n.a.
Social Score and Rank	n.a. n.a.
Governance Score and Rank	n.a. n.a.

Source: SET, InnovestX Investment Strategy & Research, Bloomberg

Analyst

Kittisorn Pruittipat, IAA, CFA, FRM
Fundamental Investment
Analyst on Securities
(662) 793-9007
kittisorn.p@innovestx.co.th

Value proposition

SECURE operates as a leading value-added distributor of global cybersecurity and network management solutions in Thailand. The company adds value to the supply chain through full pre-sales and post-sales services. These services include system design, proof of concept testing, installation, maintenance, and expert training for system integrators and end-users. By working with famous brands like Palo Alto Networks and Trend Micro, and using a certified technical team, the company acts as a strong shield that helps organizations safely improve their digital work.

Business outlook

The business outlook for the company is positive because global cyber threats are getting more complex and harmful. This makes cybersecurity a basic need for modern business operations. In the future, the company is in a strong position to keep growing by finding new solutions, offering more software and services, and staying competitive in the fast-growing digital economy.

Bullish views	Bearish views
1. Decent yield	1. The weakness seen in 2Q26 may persist into 2H26F.
2. Favorable business outlook	

Key catalysts			
Factor	Event	Impact	Comment
Near-term earnings outlook	3Q26F earnings	Up YoY and QoQ	The YoY and QoQ growth is likely due to projects delayed from 2Q26.
Factor to be aware in 2026	Exchange rate (Bt/US\$)	Positive/Negative	The appreciation of Thai baht is expected to drive gross margin expansion.

Sensitivity analysis

Factor	Earnings impact	TP impact
50bps change in gross margin	8.4%	Bt1/sh.

Our view on ESG

The ESG policies of SECURE show a practical and mixed approach to corporate sustainability. The company uses its main cybersecurity skills to teach and help society, while showing a real care for the environment through clear actions like using solar energy. Also, its strong corporate governance system and deep focus on employee welfare show a solid base for keeping long-term stakeholder trust and business strength.

ESG Ratings and Indices

Bloomberg ESG Financial Materiality Score		n.a. (2024)				
Rank in Sector	n.a.	CG Rating	DIBIC	SETESG	SET ESG Ratings	
		SECURE	4	No	No	n.a.

Environmental Issue (E)

- The company installed a solar rooftop system at its office building and technical support center to use less electricity and directly lower scope 2 greenhouse gas emissions.
- Water management plans include regular plumbing checks to stop leaks and employee campaigns, which successfully reduced water use.
- Waste is managed using the 3R principles (reduce, reuse, recycle), with clear disposal points and plans to reduce single-use plastic bottles.

Social Issue (S)

- The company follows strict human rights and fair labor rules, offering equal chances, no discrimination, and full benefits like health insurance and a provident fund.
- A strong focus is put on health and safety at work, which led to zero lost-time injury incidents for employees in 2025.
- The company actively helps society by acting as guest speakers to teach public groups about stopping cyber-attacks and using technology safely.

Governance Issue (G)

- The company follows a strict anti-corruption policy, making sure 100% of new employees get training on how to stop fraud and corruption.
- Safe and private whistleblowing channels are set up for stakeholders to report bad conduct, backed by strong rules to protect whistleblowers.
- Strict rules are in place to stop the misuse of inside information, including a mandatory blackout period for securities trading and strong IT access controls to protect data.

ESG Financial Materiality Score and Disclosure

	2023	2024
ESG Financial Materiality Score	—	—
Environment Financial Materiality Score	—	—
Social Financial Materiality Score	—	—
Governance Financial Materiality Score	—	—

Source: Bloomberg Finance L.P.

Disclaimer

Bloomberg ESG Scores rate companies on their level of management of financially material industry-specific ESG issues. Bloomberg offers four financially material scores, for overall ESG, as well as Environmental, Social, and Governance. Values range from 0 to 10; 10 is best. To review the fully transparent methodology, see ESG Financial Materiality Score Model in Bloomberg.

Financial statement

Profit and Loss Statement

FY December 31	Unit	2021	2022	2023	2024	2025	2026F	2027F	2028F
Total revenue	(Btmn)	823	894	1,066	1,238	1,303	1,303	1,434	1,541
Cost of goods sold	(Btmn)	(668)	(749)	(857)	(992)	(1,038)	(1,043)	(1,147)	(1,233)
Gross profit	(Btmn)	156	145	209	246	265	261	287	308
SG&A	(Btmn)	(82)	(88)	(99)	(112)	(116)	(116)	(124)	(133)
Other income	(Btmn)	3	3	6	14	11	12	12	13
Interest expense	(Btmn)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Pre-tax profit	(Btmn)	76	60	116	147	158	155	174	187
Corporate tax	(Btmn)	(12)	(13)	(24)	(29)	(31)	(31)	(35)	(37)
Equity a/c profits	(Btmn)	(1)	(2)	(2)	(1)	(1)	(1)	(1)	(1)
Minority interests	(Btmn)	0	0	0	0	0	0	0	0
Core profit	(Btmn)	62	45	89	118	126	124	138	149
Extra-ordinary items	(Btmn)	(1)	10	2	(2)	(5)	0	0	0
Net Profit	(Btmn)	61	55	92	116	121	124	138	149
EBITDA	(Btmn)	76	59	114	147	159	156	174	188
Core EPS (Bt)	(Btmn)	0.60	0.44	0.87	1.14	1.23	1.20	1.35	1.45
Net EPS (Bt)	(Bt)	0.59	0.54	0.89	1.13	1.18	1.20	1.35	1.45
DPS (Bt)	(Bt)	0.35	0.18	0.45	0.70	1.00	1.02	1.14	1.23

Balance Sheet (Btmn)

FY December 31	Unit	2021	2022	2023	2024	2025	2026F	2027F	2028F
Total current assets	(Btmn)	656	706	792	889	1,081	1,094	1,139	1,188
Total fixed assets	(Btmn)	11	21	21	14	11	10	10	15
Total assets	(Btmn)	736	812	910	1,017	1,157	1,170	1,216	1,271
Total loans	(Btmn)	11	22	23	16	19	19	19	19
Total current liabilities	(Btmn)	139	166	195	253	334	300	313	327
Total long-term liabilities	(Btmn)	423	346	279	333	391	394	397	400
Total liabilities	(Btmn)	163	200	237	294	386	353	366	380
Paid-up capital	(Btmn)	51	51	51	51	51	51	51	51
Total equity	(Btmn)	573	612	673	723	771	791	824	856
BVPS (Bt)	(Bt)	5.6	6.0	6.5	7.0	7.5	7.7	8.0	8.3

Cash Flow Statement (Btmn)

FY December 31	Unit	2021	2022	2023	2024	2025	2026F	2027F	2028F
Core Profit	(Btmn)	62	45	89	118	126	124	138	149
Depreciation and amortization	(Btmn)	142	148	174	182	170	181	190	198
Operating cash flow	(Btmn)	38	26	90	62	201	99	136	145
Investing cash flow	(Btmn)	(45)	(8)	1	15	23	(13)	(14)	(12)
Financing cash flow	(Btmn)	369	(23)	(36)	(73)	(78)	(103)	(105)	(117)
Net cash flow	(Btmn)	362	(5)	55	4	145	(17)	17	16

Key Financial Ratios

FY December 31	Unit	2021	2022	2023	2024	2025	2026F	2027F	2028F
Gross margin	(%)	18.9	16.2	19.6	19.9	20.3	20.0	20.0	20.0
Operating margin	(%)	9.0	6.4	10.4	10.8	11.4	11.1	11.4	11.4
EBITDA margin	(%)	9.2	6.6	10.7	11.9	12.2	11.9	12.2	12.2
EBIT margin	(%)	7.5	5.1	8.4	9.5	9.7	9.5	9.7	9.7
Net profit margin	(%)	7.4	6.2	8.6	9.3	9.3	9.5	9.7	9.7
ROE	(%)	18.0	7.6	13.9	16.9	16.9	15.8	17.1	17.8
ROA	(%)	11.9	5.8	10.4	12.2	11.6	10.6	11.6	12.0
Net D/E	(x)	net cash	net cash	net cash	net cash	net cash	net cash	net cash	net cash
Interest coverage	(x)	53.5	71.1	142.8	189.0	143.1	132.6	149.7	161.4
Debt service coverage	(x)	19.3	9.8	16.3	20.4	29.3	30.1	33.7	36.4
Payout Ratio	(%)	19.8	90.3	84.9	50.9	95.2	95.2	95.2	95.2

Main Assumptions

FY December 31	Unit	2021	2022	2023	2024	2025	2026F	2027F	2028F
Sales revenue	(Btmn)	802.4	870.8	1,038.9	1,206.9	1,270.0	1,270.0	1,397.0	1,501.8
Service revenue	Btmn)	20.9	23.1	27.1	31.0	32.8	33.5	36.8	39.6
SG&A/sales	(%)	9.9	9.8	9.3	9.1	8.9	8.9	8.7	8.6

Financial statement

Profit and Loss Statement

FY December 31	Unit	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Total revenue	(Btmn)	262	409	293	290	268	451	307	195
Cost of goods sold	(Btmn)	(210)	(325)	(230)	(225)	(207)	(377)	(240)	(157)
Gross profit	(Btmn)	52	84	63	65	62	74	68	38
SG&A	(Btmn)	(25)	(35)	(31)	(26)	(30)	(30)	(30)	(27)
Other income	(Btmn)	4	3	4	3	3	2	4	2
Interest expense	(Btmn)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Pre-tax profit	(Btmn)	31	53	36	42	34	47	41	13
Corporate tax	(Btmn)	(2)	(12)	(8)	(8)	(7)	(9)	(9)	(3)
Equity a/c profits	(Btmn)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Minority interests	(Btmn)	0	0	0	0	0	0	0	0
Core profit	(Btmn)	28	41	27	34	27	38	32	9
Extra-ordinary items	(Btmn)	(18)	6	2	(2)	0	(5)	3	4
Net Profit	(Btmn)	10	47	29	32	27	33	35	13
EBITDA	(Btmn)	34	57	39	46	38	50	44	17
Core EPS (Bt)	(Btmn)	0.27	0.39	0.27	0.33	0.26	0.37	0.31	0.09
Net EPS (Bt)	(Bt)	0.10	0.46	0.28	0.31	0.26	0.33	0.34	0.13

Balance Sheet (Btmn)

FY December 31	Unit	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Total current assets	(Btmn)	753	889	817	807	906	1,081	989	837
Total fixed assets	(Btmn)	16	14	13	14	13	11	10	9
Total assets	(Btmn)	882	1,017	966	927	1,003	1,157	1,072	911
Total loans	(Btmn)	0	0	0	0	0	0	0	0
Total current liabilities	(Btmn)	165	253	166	167	215	334	202	133
Total long-term liabilities	(Btmn)	274	333	336	449	431	391	413	398
Total liabilities	(Btmn)	206	294	214	215	264	386	266	195
Paid-up capital	(Btmn)	51	51	51	51	51	51	51	51
Total equity	(Btmn)	676	723	752	712	739	771	806	716
BVPS (Bt)	(Bt)	6.6	7.0	7.3	6.9	7.2	7.5	7.8	7.0

Cash Flow Statement (Btmn)

FY December 31	Unit	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Core Profit	(Btmn)	28	41	27	34	27	38	32	9
Depreciation and amortization	(Btmn)	43	59	46	49	45	30	41	42
Operating cash flow	(Btmn)	34	(25)	36	121	(9)	53	66	(12)
Investing cash flow	(Btmn)	7	3	2	14	3	3	2	2
Financing cash flow	(Btmn)	(22)	(2)	(2)	(73)	(2)	(2)	(1)	(104)
Net cash flow	(Btmn)	19	(24)	37	62	(8)	55	66	(115)

Key Financial Ratios

FY December 31	Unit	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Gross margin	(%)	19.8	20.6	21.6	22.5	23.0	16.5	22.1	19.6
Operating margin	(%)	10.0	12.1	11.0	13.5	11.9	9.9	12.2	5.9
EBITDA margin	(%)	13.0	14.0	13.4	15.7	14.2	11.2	14.4	8.5
EBIT margin	(%)	12.0	11.0	10.6	12.9	11.5	9.2	11.4	6.7
Net profit margin	(%)	3.9	11.5	9.9	10.9	10.1	7.4	11.3	6.6
ROE	(%)	0.3	0.4	15.0	19.3	15.3	20.4	16.4	5.3
ROA	(%)	0.1	0.1	11.7	15.2	11.5	14.0	12.6	4.1
Net D/E	(x)	net cash	net cash	net cash	net cash	net cash	net cash	net cash	net cash
Interest coverage	(x)	181.3	332.1	187.0	125.7	137.2	193.6	107.2	41.7
Debt service coverage	(x)	181.3	332.1	187.0	125.7	137.2	193.6	107.2	41.7

Main Assumptions

FY December 31	Unit	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Sales of goods	(Btmn)	255.0	400.1	284.9	282.4	262.0	440.7	296.3	187.3
Service income	(Btmn)	7.0	9.0	8.0	8.0	6.3	10.6	11.0	7.8
Revenue from copyright	(Btmn)	9.7	8.5	10.6	9.0	11.1	6.6	9.8	13.7

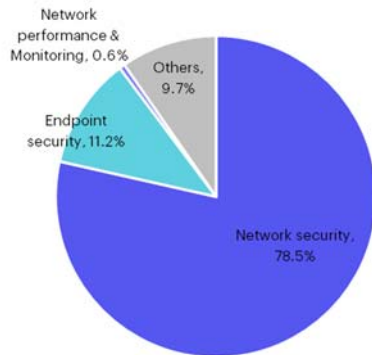
Figure 1: 2Q26 results review

FY Dec 31	Unit	2Q25	3Q25	4Q25	1Q26	2Q26	YoY	QoQ
Total revenue	(Btmn)	290.3	268.3	451.3	307.3	195.2	(32.8)	(36.5)
Cost of goods sold	(Btmn)	(225.0)	(206.5)	(376.9)	(239.5)	(156.9)	(30.3)	(34.5)
Gross profit	(Btmn)	65.3	61.8	74.5	67.8	38.2	(41.5)	(43.6)
SG&A	(Btmn)	(26.0)	(29.7)	(29.6)	(30.2)	(26.8)	3.0	(11.3)
Other income/expense	(Btmn)	2.5	2.4	2.1	3.7	1.5	(40)	(61)
Interest expense	(Btmn)	(0.4)	(0.3)	(0.3)	(0.4)	(0.4)	9.3	(4.3)
Pre-tax profit	(Btmn)	41.4	34.2	46.7	40.9	12.5	(69.8)	(69.4)
Corporate tax	(Btmn)	(7.7)	(7.1)	(8.7)	(8.9)	(3.0)	(60.5)	(65.7)
Equity a/c profits	(Btmn)	(0.2)	(0.1)	(0.1)	(0.1)	(0.1)	(30.9)	(17.4)
Minority interests	(Btmn)	0.0	0.0	0.0	0.0	0.0	na.	na.
Core profit	(Btmn)	33.7	27.1	38.0	32.0	9.5	(71.9)	(70.4)
Extra-ordinary items	(Btmn)	(2.0)	0.1	(4.6)	2.6	3.5	na.	35.1
Net Profit	(Btmn)	31.7	27.2	33.4	34.6	13.0	(59.1)	(62.5)
EBITDA	(Btmn)	45.5	38.2	50.4	44.3	16.5	(63.7)	(62.8)
Core EPS (Bt)	(Bt)	0.33	0.26	0.37	0.31	0.09	(71.9)	(70.4)
Financial Ratio (%)								
Gross margin		22.5	23.0	16.5	22.1	19.6		
SG&A/Revenue		9.0	11.1	6.6	9.8	13.7		
EBITDA margin		15.7	14.2	11.2	14.4	8.5		
Net profit margin		10.9	10.1	7.4	11.3	6.6		

Source: Company data, InnovestX Investment Strategy & Research

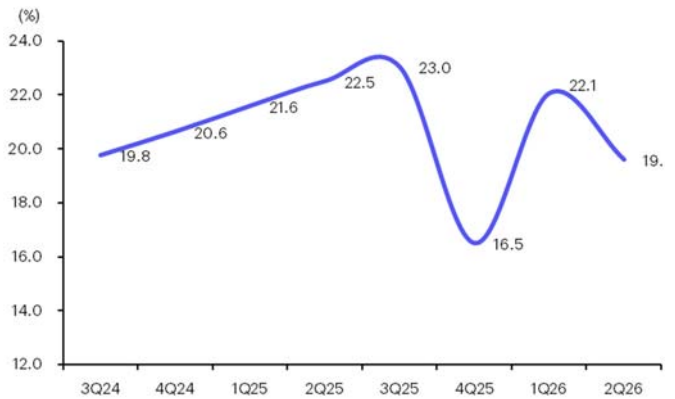
Appendix

Figure 2: Revenue breakdown by each business as of 2Q26



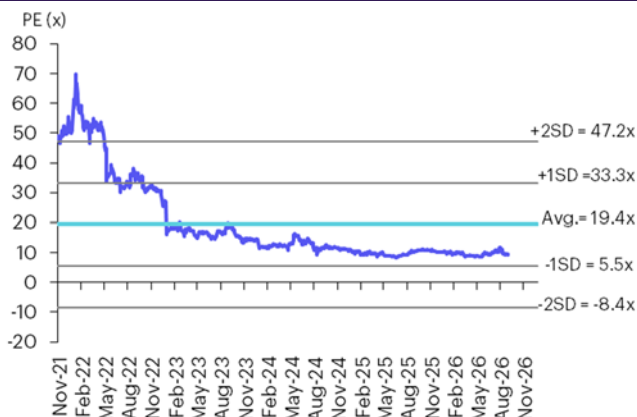
Source: Company data, InnovestX Investment Strategy & Research

Figure 3: Gross margin trend



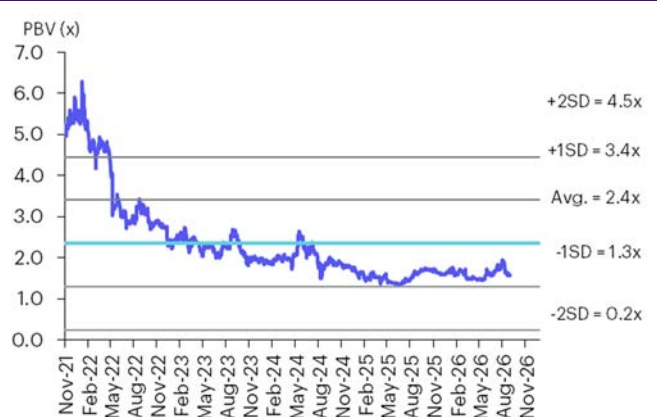
Source: Company data, InnovestX Investment Strategy & Research

Figure 4: PE Band



Source: Company data, InnovestX Investment Strategy & Research, Bloomberg

Figure 5: PBV Band



Source: Company data, InnovestX Investment Strategy & Research, Bloomberg

Disclaimer

The information in this report has been obtained from sources believed to be reliable. However, its accuracy or completeness is not guaranteed. Any opinions expressed herein reflect our judgment at this date and are subject to change without notice. This report is for information only. It is not to be construed as an offer, or solicitation of an offer to sell or buy any securities. We accept no liability for any loss arising from the use of this document. We or our associates may have an interest in the companies mentioned therein.

InnovestX Securities Company Limited ("INVX") is wholly owned by SCB X Public Company Limited ("SCBX") and The Siam Commercial Bank Public Company Limited ("SCB") is majority-owned by SCBX. Any information related to SCB is for sector comparison purpose.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the LH Hotel Leasehold Real Estate Investment Trust. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, indirect, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

INVX reserves the right to modify the Information from time to time without notice and in its sole discretion. This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

Futures and Options trading carry a high level of risk with the potential for substantial losses, and are not suitable for all persons. Before deciding to trade Futures and Options, you should carefully consider your financial position, investment objectives, level of experience, and risk appetite if Futures and Options trading are appropriate. The possibility exists that you could sustain a loss of some or all of your initial investment. You should be aware of all the risks associated with Futures and Options trading, and you are advised to rely on your own judgment while making investment decision and/or should seek advice from professional investment advisor if you have any doubts.

This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

© Copyright 2026 InnovestX Securities Co., Ltd. All right reserved.

CG Rating 2025 Companies with CG Rating

Companies with Excellent CG Scoring

AAI, AAV, ACE, ADB, ADVANC, AEONTS, AF, AGE, AIRA, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, AOT, AP, ARIP, ASIAN, ASIMAR, ASK, ASP, ASW, AUCT, AURA, AWC, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BKIH, BLA, BLC, BOL, BPP, BRI, BRR, BSRC, BTG, BTS, BWG, CBG, CENTEL, CFRESH, CGH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CMC, CNT, COLOR, COM7, CPALL, CPAXT, CPF, CPL, CPN, CPW, CRC, CREDIT, DCC, DDD, DELTA, DEMCO, DITTO, DMT, DOHOME, DRT, DUSIT, EASTW, EGCO, EPG, ERW, ETC, ETE, FLOYD, FN, FORTH, FPI, FPT, FSMART, FSX, FTI, GABLE, GC, GCAP, GFC, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, III, ILINK, ILM, IND, INET, INSET, INSURE, IP, IRC, IRPC, IT, ITC, ITCL, ITTHI, IVL, J, JAS, JMART, JMT, JTS, KBANK, KCAR, KCC, KCE, KCG, KEX, KJL, KKP, KSL, KTB, KTC, KUMWEL, LH, LHFG, LIT, LOXLEY, LRH, LST, M, MAJOR, MALEE, MBK, MC, MEGA, MFC, MFEC, MGC, MINT, MODERN, MONO, MOONG, MOSHI, MSC, MST, MTC, MTI, NEP, NER, NKI, NOBLE, NRF*, NV, NVD, NYT, OCC, ONEE, OR, ORI, ORN, OSP, PAP, PB, PCC, PCSGH, PDJ, PG, PHOL, PIMO, PJW, PL, PLANB, PLAT, PLUS, PM, PMC, PORT, PPP, PPS, PQS, PR9, PRG, PRM, PRTR, PSH, PSL, PSP, PTC, PTG, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RABBIT, RATCH, RBF, ROCTEC, RS, RT, S, S&J, SA, SAAM, SABINA, SAK, SAMART, SAMTEL, SAT, SAV, SAWAD, SC, SCAP, SCB, SCC, SCCC, SCG, SCGD, SCGP, SCM, SDC, SE, SEAFCO, SEAOL, SELIC, SENA, SENX, SFLEX, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SKY, SMPC, SNC, SNNP, SNP, SO, SONIC, SPALI, SPC, SPCG, SPI, SPRC, SR, SSF, SSP, SSSC, STA, STARM, STECON, STGT, STI, SUC, SUN, SUSCO, SUTHA, SVOA, SYMC, SYNEX, SYNTEC, TACC, TAN, TASCOS, TBN, TCAP, TCMC, TEAMG, TEGH, TEKA, TFG, TFMAMA, TGE, TGH, THANA, THANI, THCOM, THIP, THRE, THREL, TIPH, TISCO, TKS, TKT, TLI, TM, TMD, TMILL, TMT, TNDT, TNITY, TNL, TOA, TOG, TOP, TPAC, TPBI, TQM, TRUBB, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TU, TVDH, TVH, TVO, TWPC, UAC, UBE, UBIS, UP, UPF, UPOIC, UV, VGI, VIBHA, VIH, VNG, WACOAL, WGE, WHA, WHAUP, WICE, WINMED, WINNER, WP, WPH, ZEN

Companies with Very Good CG Scoring

2S, A5, ABM, ACG, ADD, AE, AH*, AIT, ALUCON, AMC, ANAN, APCO, APCS, ATP30, BA, BBIK, BC, BCP, BE8, BIG, BPS, BR, BSBM, BTC, BTW, BVG, BYD*, CFARM, CH, CIG, CM, CMAN, CMO*, COCOCO, COMAN*, CPI, CRD, CSC, DEXON, DTCENT, EAST, EKH, ESTAR, EURO, EVER, FE, FVC, GEL, HUMAN, ICN, IFS, JDF, JPARK, JSP, JUBILE, K, KGI*, KTIS, KTMS, KUN, LALIN, LANNA, LEO, LHK, LPN*, MAGURO, MATCH, MBAX, M-CHAI, MCOT, METCO, MICRO, MVP*, NC, NCH, NCL, NDR, NEO, NL, NSL, NTSC, NTV, OKJ, PATO, PDG, PEACE, PEER, PREB, PRI, PRIME, PRIN, PRINC*, PROUD, PSG, PSTC, PT, QLT, RCL, READY, RPH, SAMCO, SANKO, SAPPE, SCI, SCN, SECURE, SFT, SINO, SKE, SMT, SPA, SPVI, SRS, SUPER, SVI*, SWC, TAE, TFM, TIDLOR*, TIPCO, TITLE, TK, TKN*, TMC, TMI, TNP, TNR, TPA, TPCS, TPIPL*, TPIPP, TPS, TQR, TRP, TRT, TURTLE, TVT, UBA, UREKA, VCOM, VRANDA, WARRIX, WAVE*, WIN, XO, XPG, XYZ, ZIGA

Companies with Good CG Scoring

AHC, AIE, AMANAH, AMR, ANI, APURE, ARIN, ARROW, ASIA, ASN, AYUD, BIOTEC, BIS, BJCHI, BLAND, CAZ, CEN, CHAO, CHARAN*, CHAYO, CHIC, CHOTI, CI, CITY, CSP, CSS, CWT, DIMET*, DOD, DPAINT, DV8, EA*, EASON, ECF*, EFORL, FNS, FTE, GBX, GPI, GTB, GYT, IMH, IRCP, ITNS, IVF, JCK, KBS, KISS, KK, KWC, KWM, L&E, LDC, LEE, MCA, MEB, MEDEZE, MENA, MILL*, MITSIB, MK, MPJ, NAM, NATION, NCAP, NEX, NOVA, NPK, OGC, PACO, PANEL, PCE, PHG, PICO*, PIN, PIS, PLANET, POLY, PRAKIT, PRAPAT, PROEN, PROS, PTECH, PYLON, RAM, RJH, RML, ROCK, RPC, SAFE, SALEE, SE-ED, SIAM, SINGER, SISB, SK, SKN, SMD100, SNPS, SORKON, SPREME, SST, STANLY, STC, STPI, STX, SVR, SVT, TAKUNI, TATG, TFI, THG*, TMAN, TOPP, TPLAS, TPOLY, TRC*, TRU, TSE, TSR*, UKEM, UOBKH, VARO, VL, WFX, WIJK, WORK, YUASA, ZAA

Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

* บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีข่าวด้านการกำกับดูแลกิจการที่ส่งผลให้ถูกลดผลสำรวจลง 1 ช่วงคะแนน เช่น การกระทำผิดเกี่ยวกับหลักกรรพย การทุจริต คอร์รัปชัน เป็นต้น ซึ่งการใช้ข้อมูล CGR ควรระหนักถึงข่าว ดังกล่าวประกอบด้วย

* บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีข่าวด้านการกำกับดูแลกิจการ เช่น กรณีที่มีการฝ่าฝืนหรือละเลยการปฏิบัติตามกฎหมาย ข้อบังคับ ระเบียบ ประกาศ ล้าหลัง มติคณะกรรมาการ หรือข้อตกลงทาง จดทะเบียนหลักกรรพยกับ

Anti-corruption Progress Indicator

Certified (ได้สมรรถนะ)

2S, AAI, ACE, ADB, ADVANC, AE, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, ASW, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BLA, BPP, BPS, BRI, BRR, BSBM, BTC, BTG, BTS, BWG, CAZ, CBG, CEN, CENTEL, CFRESH, CGH, CHASE, CHEWA, CHOTI, CHOW, CI, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CREDIT, CSC, CV, DCC, DELTA, DEMCO, DEXON, DIMET, DMT, DOHOME, DRT, DUSIT, EASTW, ECF, EGCO, EP, EPG, ERW, ETC, ETE, FNS, FPI, FPT, FSMART, FSX, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GLOBAL, GPI, GPSC, GUNKUL, HANA, HARN, HEALTH, HENG, HMPRO, HTC, ICC, ICHI, ICN, IFS, III, ILINK, ILM, INET, INOX, INSURE, IRPC, ITC, ITCL, IVL, JAS, JMART, JR, JTS, K, KASET, KBANK, KCAR, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, MEGA, MENA, META, MFC, MFEC, MINT, MODERN, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NER, NKI, NOBLE, NRF, OCC, OGC, OR, ORI, OSP, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PLUS, PM, PMC, PPP, PPM, PPS, PQS, PR9, PREB, PRG, PRIME, PRINC, PRM, PROS, PRTR, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RBF, RML, RS, RWI, S&J, SA, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCB, SCC, SCCC, SCG, SCGD, SCGP, SCM, SCN, SEAOL, SE-ED, SELIC, SENA, SENX, SFLEX, SGC, SGP, SIRI, SIS, SITHAI, SJWD, SKR, SMIT, SMPC, SNC, SNNP, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STARM, STGT, STOWER, SUSCO, SVI, SVOA, SVT, SYMC, SYNTEC, TAE, TAKUNI, TASCOS, TCAP, TCMC, TEGH, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIPCO, TIPH, TISCO, TKN, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPAC, TPCS, TPLAS, TRT, TRU, TRUE, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TURTLE, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UPF, UV, VCOM, VGI, VIBHA, VIH, WACOAL, WHA, WHAUP, WICE, WIJK, WPH, XO, YUASA, ZEN, ZIGA

Declared (ประกาศเจตนารมณ์)

AMARIN, ANI, APCO, ASAP, ASEFA, AUCT, AURA, B52, BKIH, CHG, DITTO, EA, EAST, EMC, ESTAR, EVER, FLOYD, GABLE, GFC, GREEN, GULF, HL, HUMAN, IP, IT, J, JDF, JMT, KCC, KJL, LDC, LIT, M-CHAI, MEDEZE, MGC, MJD, MOSHI, NSL, NTSC, PCC, PCE, PLE, PROEN, PROUD, PTC, S, SANKO, SAWAD, SCAP, SFT, SHR, SINGER, SINO, SKE, SKY, SOLAR, SONIC, SUPER, TBN, TEAMG, TMC, TMI, TPP, TQM, UOBKH, UP, UREKA, VL, VNG, WARRIX, WELL, WIN, WP

N/A

88TH, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALLA, ALPHAX, ALT, ALUCON, AMARC, AMC, AMR, ANAN, AOT, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASIA, ASIMAR, ASN, ATLAS, ATP30, AU, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKA, BKD, BKGI, BLAND, BLC, BLESS, BLISS, BM, BOL, BR, BROCK, BSM, BTNC, BTW, BUI, BVG, BYD, CCET, CCP, CEYE, CFARM, CGD, CH, CHAO, CHARAN, CHAYO, CHIC, CHO, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DOD, DPAINT, DTCENT, DTCL, DV8, EASON, EFORL, EKH, EMPIRE, ETL, EURO, F&D, FANCY, FE, FM, FMT, FN, FORTH, FTI, FVC, GENCO, GJS, GLAND, GLORY, GRAMMY, GRAND, GSTEEL, GTB, GTV, GYT, HANN, HFT, HPT, HTECH, HYDRO, I2, IDG, IHL, IIG, IMH, IND, INGRS, INSET, IRC, IRCP, IROYAL, ITD, ITNS, ITTHI, IVF, JAK, JCK, JCT, JPARK, JSP, JUBILE, KAMART, KBS, KC, KCG, KCM, KDH, KIAT, KISS, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LEE, LEO, LOXLEY, LPH, LST, LTMH, LTS, MADAME, MAGURO, MANRIN, MASTEC, MASTER, MATI, MCA, MCS, MDX, MEB, METCO, MGI, MGT, MICRO, MIDA, MILL, MITSIB, MK, ML, MMM, MORE, MOTHER, MPJ, MRDIYT, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NCP, NDR, NEO, NETBAY, NEW, NEWS, NEX, NFC, NKT, NL, NNCL, NOVA, NPK, NTF, NTV, NUT, NV, NVD, NWR, NYT, OHTL, OKJ, ONEE, ONSENS, ORN, PACO, PAF, PANEL, PEACE, PEER, PERM, PF, PHAT, PHG, PICO, PIN, PIS, PJW, PLT, PMTA, POLY, PORT, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PSGC, PSP, PTL, QDC, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, RT, S11, SAF, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWANG, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SEI, SGF, SHANG, SIAM, SICT, SIMAT, SISB, SK, SKIN, SKN, SLP, SMART, SMD100, SMO, SMT, SNPS, SO, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, STANLY, STC, STECH, STECON, STELLA, STI, STP, STPI, STX, SUC, SUN, SUTHA, SVR, SWC, SYNEX, TACC, TAN, TAPAC, TATG, TC, TCC, TCJ, TCOAT, TEAM, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIDLOR, TIGER, TITLE, TK, TKC, TL, TLI, TM, TMAN, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TSG, TTI, TTT, TTW, TURBO, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UNIX, UPOIC, UTP, UVAN, VARO, VPO, VRANDA, VS, WASH, WAVE, WFX, WGE, WINDOW, WINMED, WINNER, WORK, WSOL, XBIO, XPG, XYZ, YGG, YONG, ZAA

Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of May 2, 2025) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.